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# Board of Trustees Agenda, Minutes and Resolutions April 16, 2010

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Meeting of the Winthrop

University Board of Trustees

April 16, 2010 1:00pm Macfeat House Winthrop University Rock Hill, South Carolina

- 1. Call to Order\*
- 2. Public Comment\*
- 3. Executive Session\*
- 4. Approval of Minutes from February 19-21, 2010
- 5. Report of the Executive Committee and Board Chair
  - A. Naming of the Nomination Committee
  - B. A Resolution Regarding Service During the Owens Fire
  - C. A Resolution Regarding the Winthrop Mission Statement
  - D. A Resolution Regarding the Board Charge to the President
- 6. Report of the Committee on Academic Affairs\*
- 7. Report of the Committee on FinanceA. A Resolution Regarding Room and Board Fees for Fiscal Year 2010-11
- 8. Report of the Committee on Advancement and Development\*
- 9. Report of the Committee on Student Life\*
- 10. Report from the Chair of Faculty Conference and Faculty Representative to the Board\*
- 11. Report from the Chair of Council of Student Leaders and Student Representative to the Board\*
- 12. Report from the President\*

13. Old Business\*

14. New Business\*

15. Adjournment\*

\* Indicates no supporting materials included in this mailing

Committee on Academic Affairs Friday, April 16, 2010 Polly Ford Conference Room, West Center 9:00 - 11:45 am

#### AGENDA

- 1. Approval of Minutes of Academic Affairs Committee Meeting of February 19, 2010
- 2. Report from Vice President
  - a. Aftermath of Fire
  - b. Other Issues
- 3. Southern Association of Colleges and Schools (SACS) Update
- 4. Report from Accreditation, Accountability and Academic Services (AAAS)
- 5. Academic Unit Updates
  - a. Arts and Sciences
  - b. Business Administration
  - c. Education
  - d. Library
  - e. Visual and Performing Arts
  - f. University College
  - g. The Graduate School and Summer Session
- 6. Presentation on Distance Learning

Committee on Finance Friday, April 16, 2010 Thompson Conference Room 9:00 - 11:00 am

#### AGENDA

- 1. Approval of Minutes of the Finance Committee Meeting of February 19, 2010
- 2. Report on the Aftermath of Owens Hall Fire\*
- 3. Resolution on Auxiliary Student Fees
- 4. Review of 2009-2010 Allocation Status Report
- 5. Report on the Status of State Funding\*
- 6. Report on Capital Project Initiatives for 2009-2010\*
- \* Indicates no supporting materials are included in this mailing

Committee on Student Life Friday, April 16, 2010 Macfeat House, Conference Room B 9:00 - 11:00 am

### AGENDA

- 1. Call to Order
- 2. Approval of the Minutes of the Committee on Student Life
- Intercollegiate Athletics
- 3. Fall 2009 GPA Report
- 4. NCAA Legislative Update
- 5. NCAA Academic Progress Reports

Division of Student Life

6. Debrief of the March 6, 2010 Owens Fire

7. Discussion of the Academic Misconduct Policy in the Student Conduct Code and Proactive Efforts to Instill Accountability in New Students

8. Introduction to MAP-Works, a Comprehensive Instrument to Increase Student Retention through Our Residential Learning Coordinators

9. Update on the Work of the Wellness Council

- 10. Vice President's briefing of other activities within the division
- 11. Old Business
- 12. New Business

Adjournment

Committee on Institutional Advancement and Development Friday, April 16, 2010 208 Thurmond Building 9:00 - 11:00 am

#### AGENDA

1. Call to Order

2. Approval of Minutes of University Relations Committee Meeting of February 19, 2010

Division of University Advancement and Enrollment Management

- 3. Progress Report on Freshman and Transfer Recruitment for Fall 2010
- 4. Update on Retention Task Force Activities
- 5. Overall Review of Market Research Initiatives

Division of University Development and Alumni Relations

- 6. Alumni Relations Update
- 7. Development Update
- 8. Foundation Update
- 9. Old Business
- 10. New Business

Adjournment



## Meeting of the Winthrop University Board of Trustees

April 16, 2010 Macfeat House Winthrop University, Rock Hill, SC

Members present: Kathy Bigham (Chair), Frances Davenport, Janet Smalley, Jane LaRoche, Susan Smith-Rex, Lee Cox. Dalton Floyd, David Vipperman, Sam Foster, Bob Thompson, Tim Sease, Karl Folkens, Donna Tinsley-Holley, Anthony J. DiGiorgio (ex officio) Members absent: Thomas Pope Representatives present: Sydney Evans, Student Representative; Marsha Bollinger, Faculty Representative Representatives absent: None Others present: Faculty and staff of Winthrop University The Board of Trustees met on Friday, April 16, 2010 on the campus of Winthrop University, Rock Hill, SC.

#### Call to Order

Chair Bigham called the meeting to order at 1:01 p.m. Lee Cox made a motion for the Board to move into Executive Session, Bob Thompson seconded. The Board met in executive session for the purpose of the contractual, legal, and personnel matters. Dalton Floyd moved the Board return to public session with no actions taken. The motion was seconded by Jane LaRoche. The motion passed unanimously by voice vote.

#### Approval of Board Minutes of February 19-21, 2010

Bob Thompson made a motion to approve the minutes from the Board retreat and meeting of February 19 through the 21st. The motion seconded by Janet Smalley. The minutes were approved unanimously as presented.

#### Report of the Executive Committee and Chair of the Board

Chair Bigham reported that the Executive Committee had met on campus on March 31, 2010. Several matters were reviewed and discussed. The materials from the meeting have been forwarded to each of members of the Board.

As per Article III, Section B, the Chairperson of the Board of Trustees shall appoint from among the voting members of the Board the members of a Committee on Nominations, subject to the consent of the Board of Trustees. Chair Bigham appointed Dr. Jane LaRoche as chair of the committee, with Mr. Tim Sease and Mrs. Frances Davenport as the remaining two members. The Board had no objections to the selection of these three members. As noted in the bylaws, the committee will notify the full Board of their slate of nominees for chair and vice-chair within 30 days of the next meeting.

Chair Bigham then asked that the Board consider a number of resolutions including those pertaining to the recent fire at Owens Hall, the Mission Statement of the University, and a charge to President DiGiorgio:

- a. Resolution regarding service during the Owens fire. The resolution was presented in honor of the many faculty, staff, students impacted during the March 6, 2010 major fire that consumed much of the roof of Owens Hall. The resolution acknowledged, commended, and honored the exemplary and meritorious response to the fire and its aftermath achieved by faculty, staff and students, who met the circumstances with a community spirit and sense of purpose that served Winthrop well. The resolution passed unanimously.
- b. Resolution regarding Board charge to the President. Since Winthrop University is in the midst of preparing for its Southern Association of Colleges and Schools (SACS) reaffirmation of institutional accreditation and the standards for re-affirmation now include the required development of a Quality Enhancement Plan around which significant attention will be directed by the University for a period of five years to deepen global awareness and broaden opportunities for global exploration within the Winthrop experience. This new initiative coupled with shifting expectations and declining resources has led the Board to authorize President Anthony DiGiorgio to conduct a campus-wide process in the next 12 to 15 months to review the implications of these changes on Winthrop University and produce recommendations for balancing mission and resources with expectations. The resolution passed unanimously.
- c. Resolution regarding the Winthrop Mission Statement. From time to time the Board reviews the university's mission statement as it is the defining statement of the nature and intellectual character of the university. As the university is about to undertake a campus-wide review of the University's mission and organization as they pertain to future needs, expectations and obligations the current version of the Mission Statement with slight modifications will continue to serve Winthrop well until such time as the campus-wide review is complete. The resolution passed unanimously.

#### Report of the Committee on Academic Affairs

Chair Cox directed the Trustees to the written reports submitted by the Deans of the university. All trustees have received a copy. Chair Cox urged the Trustees to closely read the reports as they are an accurate representation of the large amount of work done to date in the various colleges and units.

Chair Cox focused his report on the remarkable institutional response to the resulting damage and recovery efforts made in response to the Owens Hall fire. Karen Jones, Maria Massey, and Debra Boyd were instrumental in relocating classes, support service offices, and faculty offices while Mark Herring took the lead in overseeing document and paper recovery from the offices. Additionally, the Facilities Management staff and the Informational Technology staff oversaw the efforts of setting up temporary classrooms and offices as well as the recovery and reclamation of the damaged computers. Dr. Cox called special attention to the fact that only one day of class had to be cancelled in order for the 225 classes normally scheduled in Owens to be relocated to other buildings on campus.

Chair Cox then commented on the Southern Association of Schools and Colleges (SACS) reaffirmation process and campus visit on April 4-6, 2011. All reviews and work is well underway and the QEP of "Cognitive Shift to Globalization" is moving forward with good input from the university.

#### Report of the Committee on Finance

Chair Karl Folkens reported on the Committee on Finance meeting. The committee members received an update on the aftermath of Owens Hall fire and the plans for rebuilding and renovating the Hall. Chair Folkens again commended the staff and faculty of Winthrop for the tremendous work that was done in relation to the fire's aftermath.

The committee also heard a recommendation of a room and board fee to be increased by 3.2% to cover increases in housing costs as well as increases in the vendor price increases for the campus meal plan. At this point, Chair Folkens brought forward the resolution on student fees. The Resolution Regarding Room and Board Fees for Fiscal Year 2010 was passed unanimously.

#### Report of the Committee on Student Life

Chair Smalley began her report by commenting on the soon to be released Academic Progress Report. Winthrop athletic teams have once again scored well on the report with the women's tennis team with the highest score of 992 out of a possible 100 points. Chair Smalley then reported on the work of the Student Life staff and their proactive stance while working with the academic misconduct policy. The emphasis on academic conduct is part of the student Conduce code and is a priority for the student life staff. Other notable achievements include the selection of Winthrop as the winner of the Commission on Higher Education's award for service learning, the old fashioned swap meet on campus called WUcyle where students, faculty, and staff traded items, and WU Cribs—a video contest for the best decorated residence hall rooms at Winthrop.

#### Report on the Committee on Institutional Advancement and Development

Chair Thompson began his report with a synopsis of recent gifts to the university. In addition to various gifts, 100% of the Board of Trustees have already made gifts to the capital campaign or are in the process of discussing possible gifts with the staff of the Development Office.

In Enrollment Management, the new, data-driven methodology is being used to better predict best practices for our admissions team to use when enrolling new students. Additionally, we are gathering information from admitted students as a way of using their feedback to better inform our practices and planning for upcoming enrollment campaigns.

Online applications have increased by 40% over the past few years as today's students are much less likely to complete paper applications.

#### Report of the Chair of Faculty Conference

Dr. Marsha Bollinger reported on the current issues facing the faculty as we move through the Spring semester including the curricular changes that are moving quickly through the governance system, the review process for all general education classes, the continuation of the SACS process, and the faculty's overall satisfaction that vacant teaching positions are being filled as quickly as possible. Dr. Bollinger then discussed the work of the Roles and Rewards committee. Although slightly behind schedule, the committee has submitted a preliminary report to the Faculty Conference and will welcome feedback and endorsement at the start of the Fall semester.

As a follow-up to the Faculty Conference resolution presented at the February Board meeting, Dr. Bollinger discussed the faculty's reaction to the Board's decision not to overturn their Bylaws amendment clarifying the one instance in which the faculty may appeal presidential decisions to the Board. As a result, the Faculty Conference crafted an additional resolution stating their desire to have Dr. Bollinger express their disappointment in the actions of the Board in this one matter. Dr. Bollinger did verbally express the sentiment of the Faculty Conference as well as sent written notice to the Chair of the Board. The letter sent to the Chair was shared with the Board in its entirety.

#### Report of the Chair of the Council of Student Leaders

Ms. Sydney Evans began her report by announcing she had been reelected as the chair and Tripp Volk as vice chair of the Council of Student Leaders for academic year 2010-2011. Ms. Evans continued her report by discussing the ad hoc student group that is interested in changing the way the leaders of student government are elected. As stated in the current constitution, the officers must hold at least sophomore status and must be in good academic and disciplinary standing with the University. Each officer must have and maintain at last a 2.5 cumulative GPA. The Chairperson must be selected from among active members in good standing for at least one semester. The Vice Chairperson must be selected from among active members in good standing for at least one semester. The ad hoc group is interested in exploring ways in which the entire student body could have input into selecting the chair and vice chair. A committee of current CSL members has been chosen to work with the ad hoc group to gather information and feedback to help inform possible changes to the constitution and bylaws.

Ms. Evans concluded her report by discussing the excitement with which students are looking forward to the opening of the new campus center. As students have been able to tour the facility excitement is growing and plans are moving forward to make best use of the amenities.

#### Report of the President

The president began his report by summarizing the recent meeting of the S.C. Board of Economic Advisers meeting earlier this week when they lowered revenue projections again by over \$50 million as a result of an accounting error associated with the State Department of Revenue to deposit tax collections.

In the long and the short term, we will continue to move forward with our plans to "Enable the future of the University, while managing the demands of the present." We will continue to closely monitor the financial situation, implement the QEP and its related components, finalize the SACS report looking forward to our on-site visit on April 4-6, 2011 and begin to undertake the campus-wide review as described in the resolution passed earlier in this meeting.

The president concluded his report by again thanking the Trustees for their unwavering support of the university, the faculty and staff for their excellent work on behalf of the students, and finally, thanking the students for making the Winthrop campus the vibrant, engaged atmosphere that the Winthrop Experience.

#### Old Business

None.

### New Business

None

#### Adjournment

Hearing no objections, Chair Bigham adjourned the meeting at 2:59 p.m. Minutes submitted by Kimberly Faust, Secretary to the Board for 2009-10. APPROVED BY THE BOARD ON JUNE 11, 2010.



Meeting of the Winthrop

## University Board of Trustees

#### RESOLUTION TO HONOR MEMBERS OF THE WINTHROP UNIVERSITY

#### COMMUNITY FOR DISTINQUISHED AND MERITORIOUS SERVICE FOL-

#### LOWING A MAJOR CAMPUS FIRE ON MARCH 6 and 7, 2010

WHEREAS, on March 6, 2010, the Winthrop University campus was the scene of a major fire that consumed much of the roof of Owens Hall; and

WHEREAS, fire containment required the use of more than 1.2 million gallons of water that inundated all areas of Owens Hall, including the annex connecting it to Bancroft Hall, while smoke billowing from the site impacted the Bancroft and Kinard Buildings as well; and

WHEREAS, the estimated \$3.5 million in damage resulting from the fire and its suppression caused the sudden dislocation of 225 class sections – almost 15 percent of Winthrop's overall academic offerings for the semester – as well as the need for relocation of dozens of faculty and staff from affected areas to other work spaces; and

WHEREAS, stabilizing the scene, mitigating damage and beginning recovery of both University and personal possessions required coordination of and work with an extensive team of emergency service providers and fire recovery specialists; and

WHEREAS, members of the campus community who contributed selflessly to meeting these challenges exemplified the Winthrop values of service, excellence, diversity, community, and leadership, as well as exemplifying team work, diligence and nimbleness in countless ways; and

WHEREAS, these efforts were coordinated in a seamless way by a cross-campus group;

THEREFORE, BE IT RESOLVED, that the Winthrop University Board of Trustees with grateful appreciation, does hereby acknowledge, commend and honor the exemplary and meritorious response to these events achieved by faculty, staff and students, who met these circumstances with a community spirit and sense of purpose that served Winthrop well.

APPROVED, this 16<sup>th</sup> day of April, 2010.

#### RESOLUTION ENDORSING THE MISSION STATEMENT OF WINTHROP

#### UNIVERSITY

WHEREAS, the Board of Trustees charges the President to periodically review the Mission Statement of the University as it is the defining statement of the nature and intellectual character of the university; and

WHEREAS, the previous review was undertaken prior to the last accreditation visit of the Southern Association of Schools and Colleges (SACS); and

WHEREAS, the University is about to undertake a campus-wide review of the University's mission and organization as they pertain to future needs, expectations and obligations; and

WHEREAS, the current version of the Mission Statement with slight modifications will continue to serve Winthrop well until such time as the campus-wide review is complete;

NOW THEREFORE BE IT RESOLVED THAT the Board of Trustees of Winthrop University hereby endorses the Mission Statement as presented.

April 16, 2010

RESOLUTION AUTHORIZING WINTHROP UNIVERSITY PRESIDENT AN-THONY DIGIORGIO TO LEAD A CAMPUS-WIDE PROCESS TO REVIEW AND REFINE WINTHROP'S MISSION AND RELATED MATTERS WITHIN THE CONTEXT OF EMERGING GLOBAL SOCIAL, TECHNICAL AND ECONOMIC TRANSFORMATION AND THE CONCOMITANT SHIFTING NEEDS OF PRE-SENT AND PROSPECTIVE STUDENTS

WHEREAS, the State of South Carolina by law has conferred on the Winthrop University Board of Trustees "all the power necessary for the accomplishment of the trust committed to it, viz.: the establishment, conduct and maintenance of a first⊠class institution of higher education," and has authorized the Board to act "as the progress of the times may require;" and

WHEREAS, the Winthrop University Board of Trustees spent its February 2010 three-day retreat by reviewing a wide array of emerging social, technical and economic trends that signify an on-going transformation in the needs and expectations of 21st century students and other public higher education stakeholders; and

WHEREAS, Winthrop University is in the midst of preparing for a Spring 2011 visit by a team from the Southern Association of Colleges and Schools (SACS) for purposes of re-affirmation of institutional accreditation; and

WHEREAS, SACS standards for re-affirmation of institutional accreditation now include the required development of a Quality Enhancement Plan around which significant attention will be directed by the University for a period of five years (2011-2016) to achieve meaningful, missiondriven enhancement of student learning across the institution by deepening global awareness and broadening opportunities for global exploration within the Winthrop experience; and

WHEREAS, each and all of the above elements will affect significantly the overall context within which the Winthrop University campus community must carry out it its responsibilities in an age of shifting expectations, declining public-sector provision of resources and related challenges to organizational capacities; and

WHEREAS, it is in the interest of each institution of higher learning from time to time to add to its "constant conversation" an introspective and reflective stock-taking of its nature and character, mission, structure and manner of meeting its obligations to the future while keeping faith with long-standing core values,

THEREFORE, be it resolved, that the Winthrop University Board of Trustees recommends and authorizes that President Anthony DiGiorgio over the following 12-15 months conduct a campus-wide process to review the implications of these shifting conditions on Winthrop University and produce recommendations for balancing mission and resources with expectations, while fulfilling the statutory requirement that Winthrop be a "first-class institution of higher education," offering programs, features and instruction "as the progress of the times may require."

Adopted: April 16, 2010

#### RESOLUTION REGARDING ROOM AND BOARD FEES FOR FISCAL YEAR

#### 2010-2011

WHEREAS, the respective Boards of Trustees at South Carolina public institutions of higher learning are empowered to determine schedules of student fees; and

WHEREAS, the members of the Board of Trustees at Winthrop University have examined the room and board fee structure at Winthrop University; and

WHEREAS, the members of the Board recognize their fiduciary responsibility to ensure that the University's budget strikes a balance between actual resources and commitments;

THEREFORE, BE IT RESOLVED that the proposed Room and Board fee schedules for 2010-2011 be adopted by the Board of Trustees.

APPROVED, this the 16th day of April 2010.